



PO Box 157
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February 10, 2025

Dear Shareholder:

We have completed the fourth quarter ending December 31, 2024.

Earnings for the quarter and YTD vs. the prior year are shown below.

	Q-4 2024	Q-4 2023	YTD 2024	YTD 2023
Net Income/(Loss)	\$ (43,605)	\$ 63,230	\$ (137,064)	\$ (268,739)

The comments below are based on the results for the full year of 2024.

- Our investment/equity portfolio generated a gain of \$518,850 during 2024 compared to a gain of \$460,313 for 2023.
- The Textile Division generated a loss of \$45,000 for the full year of 2024, reducing the loss sustained in 2023. Effective 1/1/25, we have instituted cost reductions that should lower the break-even point even further.
- Transportation Insight TopCo, L.P. (TI) continued to be impacted in 2024 by a freight recession driven by an excess of trucking capacity. A recent industry article stated “according to the latest U.S. Bank Freight Payment Index, shipment volumes fell 4.7% from the previous quarter, marking the 10th consecutive quarterly decline.” As a reminder, TI is comprised of two main businesses:
 - Managed Transportation – TI helps customers manage their freight expenses through a contracted agreement. Managed Transportation is less cyclical and generates a steady stream of recurring revenue.
 - Freight Brokerage – TI contracts with freight carriers to help customers transport goods. Because of the excess of trucking capacity, the brokerage operation has been negatively impacted by both lower volumes and lower rates.

Enclosed with this letter are financial statements with more detail of the results of the Company.

As always, we appreciate your support.

Bryan E. Beal
President and CEO

CAROLINA MILLS, INC.
CONSOLIDATED BALANCE SHEETS

ASSETS	12/31/2043	12/31/2023	LIABILITIES AND EQUITY	12/31/2043	12/31/2023
CURRENT ASSETS:			CURRENT LIABILITIES		
Cash & marketable securities	\$ 4,634,240	\$ 4,991,707	Accounts Payable	46,223	27,494
Accounts receivable	52,299	108,838	Other	-	-
Inventories	1,058,050	1,125,043		<u>46,223</u>	<u>27,494</u>
Prepaid expenses	18,505	17,318			
			Accrued expenses:		
TOTAL CURRENT ASSETS	<u>5,763,094</u>	<u>6,242,906</u>	Wages	-	-
			Retirement plans	349,680	337,780
NET PROPERTY & EQUIPMENT	<u>205,379</u>	<u>249,659</u>	Other	11,726	127,525
				<u>361,406</u>	<u>465,305</u>
OTHER ASSETS			TOTAL CURRENT LIABILITIES	<u>407,629</u>	<u>492,799</u>
Investment in Trans Insight TopCo L.P.	8,500,000	8,500,000			
Other long-term investments	120,000	170,000	Long-term retirement liability	1,655,183	1,789,524
	<u>8,620,000</u>	<u>8,670,000</u>	TOTAL LIABILITIES	<u>2,062,812</u>	<u>2,282,323</u>
			STOCKHOLDERS' EQUITY	<u>12,525,661</u>	<u>12,880,242</u>
TOTAL ASSETS	<u><u>\$ 14,588,473</u></u>	<u><u>\$ 15,162,565</u></u>	TOTAL LIABILITIES & EQUITY	<u><u>\$ 14,588,473</u></u>	<u><u>\$ 15,162,565</u></u>

CAROLINA MILLS, INC.
CONSOLIDATED INCOME STATEMENT

	Q-4 2024	Q-4 2023	Year-to date 2024	Year-to date 2023
SALES	\$ 230,891	\$ 263,642	\$ 1,211,987	\$ 1,294,198
COST OF SALES	155,402	206,458	925,672	1,031,961
GROSS PROFIT	\$ 75,489	\$ 57,184	\$ 286,315	\$ 262,237
OVERHEAD:				
Employee compensation & benefits	145,246	154,447	581,924	625,158
Long-term retirement benefits	46,927	37,902	187,675	131,624
Legal & professional	23,336	30,523	95,234	115,008
Commercial insurance	14,125	13,420	51,498	50,515
Depreciation	8,700	9,960	38,579	39,936
Other overhead expense	38,254	46,593	165,024	146,945
	<u>276,588</u>	<u>292,845</u>	<u>1,119,934</u>	<u>1,109,186</u>
OTHER INCOME (EXPENSES)				
Gain on securities portfolio	90,008	265,489	518,850	460,313
Gain/(Loss) on sale of assets	(2,501)	-	(2,501)	9,500
Other income	69,987	33,402	180,206	108,397
	<u>157,494</u>	<u>298,891</u>	<u>696,555</u>	<u>578,210</u>
INCOME (LOSS) BEFORE TAXES	(43,605)	63,230	(137,064)	(268,739)
INCOME TAX EXPENSE	-	-	-	-
NET INCOME (LOSS)	\$ (43,605)	\$ 63,230	\$ (137,064)	\$ (268,739)